

Gender pay gap report 2025



Martin Thompson
Group Chief Executive Officer

I am pleased to publish Brit's ninth Gender Pay Gap report. Inclusion and diversity lie at the heart of Brit's culture, from how we engage with colleagues, partners and clients to how we approach strategy and business goals. We welcome the opportunity to publish this report and the move towards greater transparency and accountability in how companies pay men and women respectively.

As CEO of Brit I am proud of our culture and our way of doing things. I am confident that we are an organisation that does not just speak about diversity but acts in a way that upholds our values. Embedded in our culture is breaking down barriers to foster an organisation which offers everyone the same opportunities.

In publishing our report, we note improvements in our gender pay gap over recent years. Whilst we are fully confident that our pay is equal for men and women working in comparable roles and are pleased with some of the results in this report, the Board and I remain committed to making this a core priority for the organization.

This report's data is based on our UK employees; however, our commitment is to all our people, irrespective of geographical location.

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Martin Thompson, Group CEO



Brit Group Services Ltd.'s 2025 Gender Pay Gap Results

Employers with 250 or more employees are required to publish a report showing the pay gap between male and female employees.

Brit sees this requirement as a hugely important step in promoting inclusion and diversity across the group. We are an organisation that is committed to providing a transparent, fair, and inclusive workplace that gives equal opportunities to everyone who works for us.

Our results are based on the statutory calculations issued by the UK government which we are required to publish and disclose, without exception, about our people.

Compared with 2024, our mean gender pay gap has slightly widened. The mean pay gap of 22.6% is largely driven by changes in workforce structure during the reporting period. The reduction in median pay gap from 14.2% to 12.6% highlights the ongoing progression of women throughout the workforce. Our mean bonus gender pay gap is 67.1%, and median bonus gender pay gap is 33.3%. Both of these are an increase on the prior year. Bonuses come in several forms, including a retention award plan which vests five years after award. The reported figures include awards made in 2019. This is the driver behind the mean bonus gap increase and without these awards vesting, the result would be very similar to 2023.

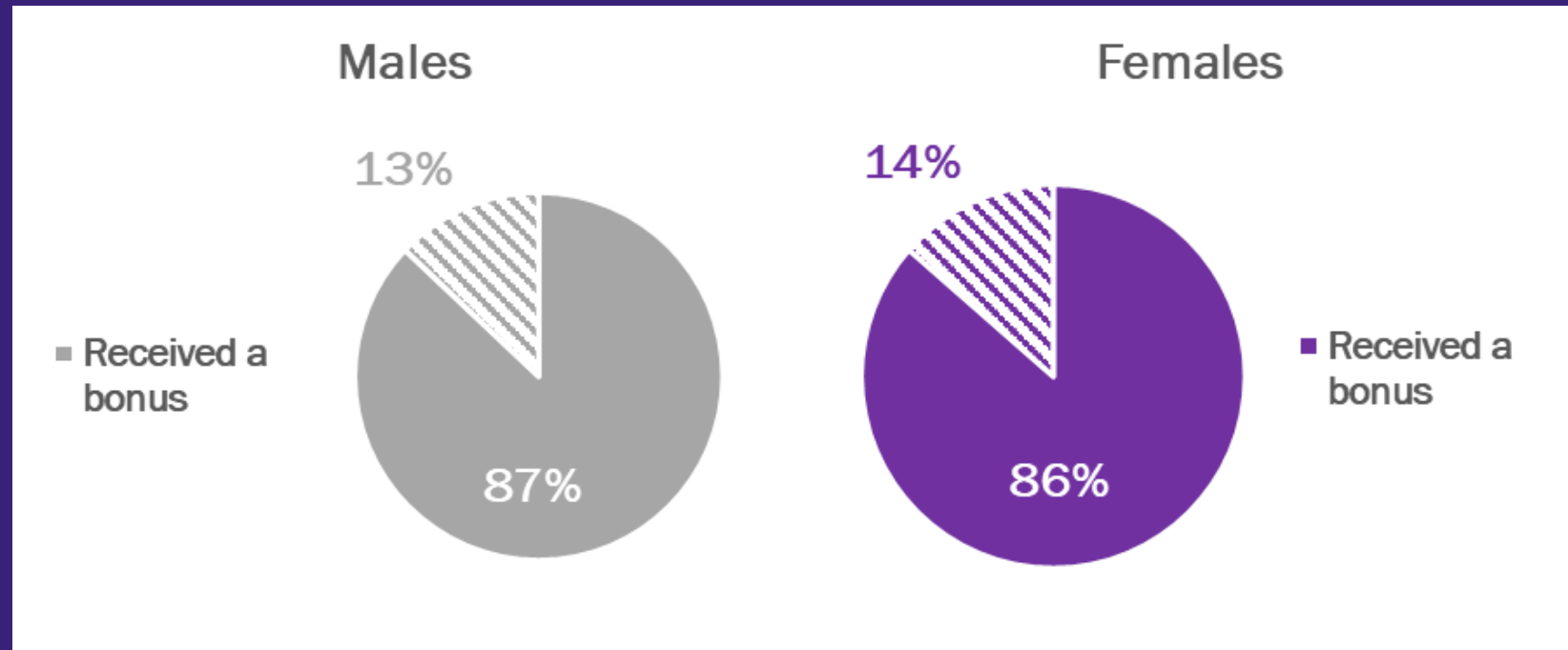
While we are continuing to undertake a range of initiatives to further improve our results, we are confident that, when comparing what male and female employees are paid when performing similar roles, we have no issue with equal pay. However, we have undertaken extensive work to understand what is driving our gender pay gap.

Our Gender Pay Gap:

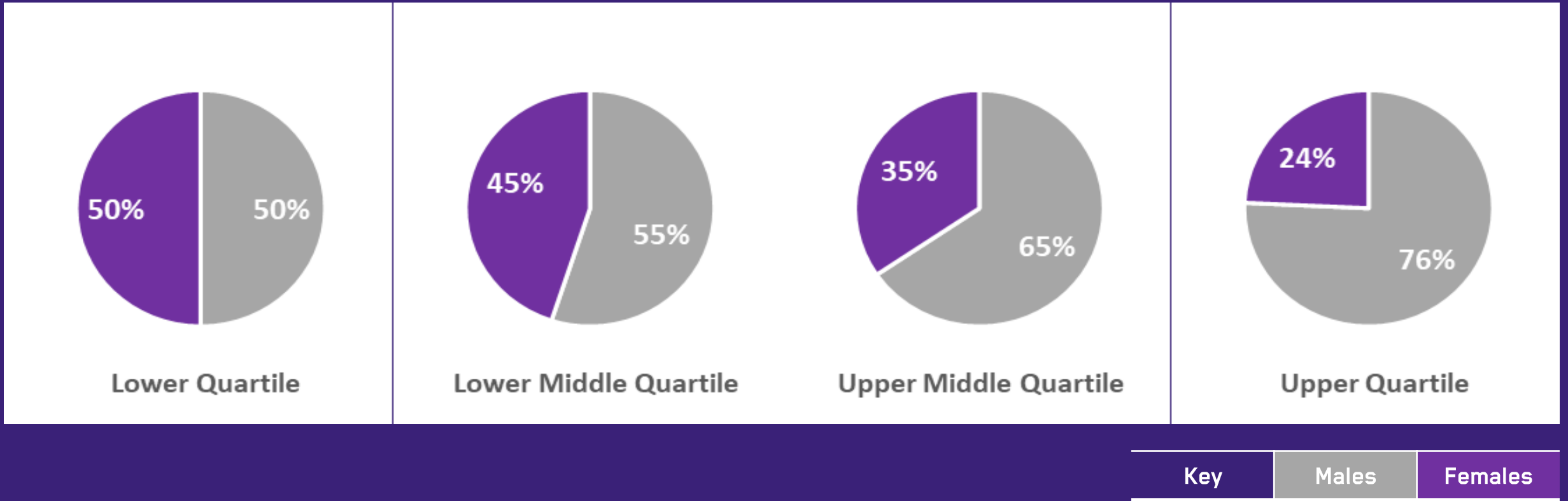
The gender pay gap is calculated by comparing the mean and median hourly rates of men and women as of April each year. The gender bonus gap is calculated by comparing the mean and median bonus payments received by men and women over a 12-month period.

	Difference between men and women	
	Mean	Median
Pay gap in favour of men	22.6%	12.6%
Bonus gap in favour of men	67.1%	33.3%

Proportion of males and females receiving a bonus:



Proportion of males and females in each pay quartile:



As with many organisations in financial services, we typically have more male employees in senior roles than female employees. This has, in turn, driven the gender pay gap seen in the numbers we have reported above.

As part of our review, we wanted to understand how our gender pay gap looked on a like-for-like basis, comparing those in similar roles. One way we did this was to look at the bonus awards (excluding long-term incentives) to eligible individuals, which show a more positive picture than the required government statistics.



Summary

While this year's results show an increase in the gender pay gap and the bonus gap, we remain committed to improving representation of women in senior roles, supporting career progression, and ensuring transparency in our pay and reward frameworks.

We are already monitoring pay, bonus and career progression amongst our people to ensure that all employees, irrespective of gender, are actively supported in reaching their full potential on the basis of skills and personal development.

In addition to this we always benchmark the total compensation parameters of all our job roles. We are wholly focused on valuing our talent and paying the market rate for the skills and expertise of the individual, irrespective of gender.

We are also actively committed to a range of industry initiatives to improve diversity. We work with networks such as LGBT Insurance Network, Gender Inclusion Network, Insurance Culture Awareness Network, Insurance Families Network, Next Generation Insurance Network and Insurance Disability, Ability and Wellbeing Network. We strive to continue to reduce our gender pay gap and will do so by:

- Continuing to work with recruitment suppliers and hiring managers to always include diversity in our hiring processes, talent attraction and interview methodology.
- Ensuring robust procedures are in place to review talent and succession planning on a twice-yearly basis and to identify opportunities and development for all employees irrespective of gender.
- Reporting annual pay and reward proposals at gender and job role level for executive review for all our people.
- Carrying out annual diversity reviews including equal pay audits.
- Providing flexible working opportunities for all our employees as well as enhanced company maternity / paternity / parental / adoption leave.

We will continue to remain focused on this through our recruitment policies and the work of the People Forum.

We are committed to keeping you updated on our progress.

I confirm that the published information is accurate.

Martin Thompson, Group CEO